

URANTIA BROTHERHOOD

1957 ANNUAL REPORTS

Presented to General Council

January 26, 1958



URANTIA BROTHERHOOD  
533 DIVERSEY PARKWAY  
CHICAGO 14, ILLINOIS

*Reports to  
General Council  
Annual Meeting  
Jan. 26, 1958*

January 6, 1958

~~Miss Marlen P. Bowley, Secretary-General  
Urantia Brotherhood  
333 Diversey Parkway  
Chicago, Illinois~~

Re: Judicial Committee Chairman - Report to  
the General Council - Annual Meeting,  
January 26, 1958, Re Activities of  
Committee during 1957.

Dear ~~Marlen~~:

The Judicial Committee continued to work on developing a concordance and index of the Constitution and By-laws. A meeting was held on October 7, 1957, at which time a review was made of work already done on this project. At this meeting assignments to committee members were made in connection with developing a manual, written in expository form briefly describing the functions, responsibilities and other pertinent facts regarding the various officers and committees. This is for easy reference of those serving in official capacity.

One of our committee members presented to a class of the school, a talk on the Constitution and By-laws.

We also formulated rules of procedure for our committee.

Respectfully submitted

URANTIA BROTHERHOOD

*William M. Hales*  
William M. Hales, Chairman  
Judicial Committee

WPH:BB

Report to the Executive Committee <sup>and</sup> of the General Council of Urantia Brotherhood  
of

THE WORK OF THE CHARTER COMMITTEE FOR THE YEAR 1957.

During the year 1957, the Charter Committee installed three Urantia societies:

1. On May 24, at Cunliff Park Fieldhouse, Glenview, Illinois, four members of the Charter Committee presented Charter No. 3 to the twelve founders of the Urantia Society of Glenview. Eight charter members were initiated that same evening.
2. On July 27, at the home of Mr. and Mrs. Curtis Steen, in Pasadena, California, the West Coast Urantia Society was installed, including ten founders and seven charter members. The chairman of the Charter Committee officiated, assisted by the president of the Brotherhood, Mr. William S. Sadler, Jr. and by a General Councilor, Mr. Robert Burton.
3. On November 23, at the Skirvin Hotel, in Oklahoma City, the installation of the First Urantia Society of Oklahoma occurred. The chairman and the secretary of the Charter Committee conducted the ceremony, with the help of four other Brotherhood members.

Besides the work incident to the launching of these three societies, the Charter Committee has been engaged in revising two papers formerly produced. Experience has shown that it would be advisable "to alter and amend" <sup>the</sup> ~~the~~

1. The statement of the basic, minimum ritual for initiating new members into Urantia societies, which the Charter Committee is required to furnish to societies.
2. The pattern or sample constitution, which Charter Committee offers to groups organizing themselves into societies, as a suggested guide in the construction of their own constitution.

These revisions are not as yet completed.

Respectfully submitted,

*Ruth F. Burton,*  
*Chairman*



January 10<sup>th</sup> 1957.

## Report of Fraternal Relations Committee activities for year 1957.

In the nature of the situation, there were no developments during 1957 which called for any special action by this committee. This in fact has been true for the past three years since the establishment of the Committee.

Two meetings however were held, one on September 25<sup>th</sup> 1957 (meeting No. 4 of the entire series) and the other on Nov. 13, (meeting No. 5).

The meeting in September was significant in establishing written rules of procedure for the Fraternal Relations Committee, especially the adoption of a schedule of four meetings a year - one in each quarter.

Following this pattern, the meeting for the fourth Calendar quarter of 1957 was held on Nov. 13<sup>th</sup>, as indicated above.

At this meeting as a matter of bringing itself up to date, the committee reviewed the first three meetings, held respectively in January, March and May of 1955 as well as the fourth meeting of Nov. 1957. of Nov. 1957.

In looking <sup>ahead</sup>, the Committee recognized that, while there did not appear to be any near-future problems involving our relations with the Church and with other religions, nevertheless it is important that we prepare for the time when problems may develop that will require

2.

action on our part, by becoming as familiar as we can with the background, viewpoints and present status of churches in this and other countries and with other religions.

In order to supplement our independent reading and study in this field, the committee laid out a program of reading and discussing selection from Mead's "Handbook of Denominations in the United States - their history, doctrines, organization and present status." This program will start with the meeting of the first quarter of 1958, and the selection for reading and discussion will deal with the Roman Catholic Church, mainly as it functions in the United States.

Edmond F. Stalick, Chairman  
Fraternal Relations Committee.



ANNUAL REPORT  
DOMESTIC EXTENSION COMMITTEE  
FISCAL YEAR 1957

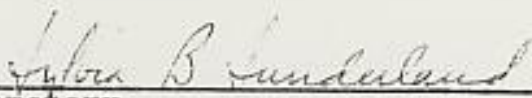
The first meeting of the Domestic Extension Committee in 1957 was held August 14th. At this meeting the committee was requested to formulate a plan of approach to retail bookstores, in an effort to place The Urantia Book into normal channels for dissemination among the peoples of the United States.

At the next meeting, held August 28th, the committee formally adopted five rules of conduct for its own use, and a plan was outlined for obtaining the placement of The Urantia Book on consignment in leading bookstores throughout the nation.

At the third meeting, October 15th, a completed plan of approach was approved for presentation to the Executive Committee for their approval. This was presented on November 4, 1957.

There were three more meetings, November 5th, December 3rd and December 16th, all of which were largely devoted to working out some of the details, such as final copy for a descriptive brochure for The Urantia Book and printing costs of same, copy for suggested advertisements and copy for a letter of approach to retail bookstores, all parts of the proposed plan presented to the Executive Committee November 4th, and in obedience to their request that certain parts of said plan be worked out in greater detail.

January 6, 1958.

  
Secretary



Report of the Foreign Extension  
Committee for the year 1957

The Foreign Extension Committee of Wanted  
Brotherhood met three times during the  
year 1957.

Our efforts were aimed at a continuation  
of the establishment of long and short term  
objectives for the work of this committee.

Our short term objectives include  
an intelligent follow-up of the 100 copies  
of the Wanted Book mailed to 100 libraries  
in countries outside of the United States  
in 1956. Also included were personal  
follow-up letters to individuals who  
have expressed an interest in the book  
as a result of this mailing. These were  
3 in number.

At the request of the Executive  
Committee the Foreign Extension formulated  
and established rules of procedure for the  
operation of its own Committee. These  
rules are on file with the Executive  
Committee.

Respectfully submitted  
James C. Mills  
Chairman

January 6, 1958



REPORT OF  
COMMITTEE ON EDUCATION OF URANTIA BROTHERHOOD  
FOR THE YEAR 1957

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TO: EXECUTIVE COMMITTEE OF URANTIA BROTHERHOOD.

The chief responsibility of this Committee is the conduct of the Urantia Brotherhood School. During this year the part-time program has been continued, two courses being taught every Wednesday evening during the school year.

The second semester of the school year, running from February 1st to June was devoted to the study of Part II of the Urantia Doctrine conducted by this writer and a course in public speaking conducted by Kenten Stephens.

The registered students and auditors in numbers remained about the same as the preceding year and interest was good. The quality of the work performed was excellent.

The fall semester was devoted to the study of the structure of the Urantia Book conducted by Marian Rowley and the study of the constitution of the Urantia Brotherhood conducted by Warren Kulieka. These two courses will continue until February 1st of this year.

Upon recommendation of the Educational Committee and by authority of the Executive Committee of the Urantia Brotherhood, the members of the teacher's pool -- the faculty of the Brotherhood School -- were granted teachers diplomas and certificates. There are ten members of this group.

A number of meetings were held during the year at which consideration was given to the curriculum, the assignment of teachers, and other interests of the School. While the present course is being conducted on a two-years basis a curriculum is now being shaped up for a three-years course.

Respectfully submitted,

*William S. Sadler*

William S. Sadler

Dated Dec.31, 1957.

*Received  
by the  
Executive  
Committee  
of the  
Urantia  
Brotherhood  
Dec. 31, 1957  
William S. Sadler  
Secretary*



January 6, 1958

ANNUAL REPORT OF THE FINANCE COMMITTEE

The Finance Committee has again had an inactive year since, as in the past, the practice has been followed of limiting the solicitation of funds to the active membership of the Brotherhood.

One meeting of the Committee was held for the purpose of drafting the budget for the year of 1958. As of October 7, 1957, the result of the letter solicitation shows total pledges of approximately \$5,300 of which \$4,000 had been paid. At the present at least one-half of the balance has been paid, making a total of better than 90% of the amount pledged. 170 letters were sent out covering 227 individuals from whom 108 pledges from individuals were received.

On December 2, 1957, an audit was completed by Olga Du Val, accountant, of the books dating from the beginning of the Brotherhood and Brotherhood Corporation, a copy of which has been made available to each member of the Finance Committee. As of this writing, we understand that no definite ruling pertaining to tax exemption for contributions to the Brotherhood has been received.

Respectfully submitted,

  
Chairman

URANTIA BROTHERHOOD  
COMMITTEE ON MISCELLANEOUS ACTIVITIES  
1957 Annual Report

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TO: THE EXECUTIVE COMMITTEE  
URANTIA BROTHERHOOD

The Committee on Miscellaneous Activities reports the following activities for the year 1957:

- (1) No specific problems were referred to this Committee.
- (2) The Committee met several times during the year to discuss the many interesting reactions to the Urantia Book and other matters pertaining to the Brotherhood, and to pledge ourselves to render assistance to any other Committee needing our services.
- (3) While many miscellaneous jobs were accomplished there are no outstanding performances to be reported.

Respectfully submitted,

*E.L. Christensen*  
E.L. Christensen, Chairman

Dated Dec.31,1957.





URANTIA BROTHERHOOD  
533 DIVERSEY PARKWAY  
CHICAGO 14, ILLINOIS

20 January 1958


Miss Marian T. Rowley,  
Secretary, Executive Committee

Dear Miss Rowley:

Attached is the President's Triennial Report (1955-1957) for presentation to the General Council at its regular annual meeting, the twenty-sixth of this month.

Sufficient copies have been provided so that each Councilor may have one.

Respectfully submitted,



William S. Sadler, Jr., President

## PRESIDENT'S TRIENNIAL REPORT (1955-1957)

### I. INTRODUCTION: THE FIRST THREE YEARS

This is the first Triennial Report to be made by the chief executive officer of Urantia Brotherhood to the chief legislative body of Urantia Brotherhood.

This report will attempt to review the accomplishments of the Brotherhood from its beginnings, some three years and a few weeks ago, to date. This is a historic period of considerable moment in the evolution of religion on this planet. Never before has a group of human beings organized themselves by deliberate action into a social vehicle for the promotion of religious truth. Previous religio-social organizations -- the churches -- have come into being more or less gradually and unintentionally; they were not founded with conscious intent and purposeful design. The churches came into being through the slow evolution of customs, precedents, traditions, rituals, and observances. This type of growth is in sharp contrast to that of the Brotherhood which suddenly came into existence when its Constitution was signed by thirty-six founders.

This Brotherhood was brought into being by a group of individuals who have (or should have) historic insight into the planetary significance of their actions. Because of this, the founders and administrators of the Brotherhood should be capable of showing a type of mature wisdom far surpassing that which has characterized the actions of any of their predecessors in the field of religion. Our predecessors little understood what they were doing as their day-by-day actions culminated in the appearance of the historic churches of Urantia. But our knowledge of the past should give us a much greater degree of insight into the meaning of our day-by-day actions -- actions which will eventually bring the Brotherhood into full being.

While we do have this advantage of having historical insight, still the founders and the administrators of the Brotherhood are a relatively untried group of people. As administrators of a social organization with a religious purpose, we are all amateurs. We are untried; we are lacking in experiential preparation for our respective tasks. Therefore have many of our efforts been characterized by fumbling and groping, and by that general trial-and-error method which is so inseparable from the acquisition of all bona fide job-knowledge in any field.



Our insight into what we are trying to do does not exempt us from the need to learn from experience. But this same insight should enable us to achieve a much more mature and truly sophisticated perspective for self-analysis -- for an objective and realistic appraisal of our efforts as a group.

For a group of unpaid amateurs, working on a part-time basis, we have not done badly. As compared to a group of professionals -- such as those who administer a well-run business organization -- our record is not such a happy one. Because we have had to learn our jobs as we went along, it has taken far too long to get things done. But we have made progress: The record of the first three years is not a bad one -- though it might have been much better.

It is the purpose of this report to attempt an appraisal of our efforts to date. This report will not attempt to be so kind as to obscure candor, and an effort will be made to associate optimism with realism.

## II. COMPLETION OF ADMINISTRATIVE MACHINERY

Like the supreme seraphim of local universe service, the Brotherhood has evolved from the top downward. Here again, we are unlike any of our predecessor groups. We started out with a written Constitution, the signing of which brought the Brotherhood into being. This was done some ten months before the publication of the Book and about a year and a half before the chartering of the first local society. Other religious groups have started with teachers and writings and have grown from there to embrace congregations which eventually possessed themselves of written constitutions, or the equivalent. In our case, the process was reversed: We started out with a Constitution at the top of the organization and have proceeded from there to build the understructure. Let us then take inventory of our progress in the completion of the construction of the administrative machinery of the Brotherhood.

1. The Constitution. We started out with our Constitution already in writing. While it is hardly a perfect document, it has proved to be workable. It will undoubtedly be amended in the future, but it should serve the Brotherhood effectively during the next six or more years.

2. The By-laws. These by-laws have been written and adopted and are now in effect. Like the Constitution, they are not perfect, but they have proved to be serviceable.

3. The Rules of the Executive Committee. These Rules are required by the Constitution. They supplement and amplify the by-laws in governing the affairs of the Brotherhood. Such Rules were recently adopted by the Executive Committee.

4. The Rules of Procedure of the Executive Committee. These Procedure Rules are also required by the Constitution. They govern the internal practices of the Executive Committee. Such Procedure Rules were also recently adopted by the Executive Committee.

5. The Departmental Committee Rules. Late in 1957, each Departmental Committee adopted its own Rules of Procedure, as is required by the Constitution.

This completes the inventory of the administrative machinery that is required by the Constitution. All required administrative machinery has been brought into being during this first triennial period. The last item in our inventory is not required, but is permitted by the Constitution:

6. The Urantia Brotherhood Corporation. This Corporation was organized about a year and a half ago under the laws of the State of Illinois. It has served as the Fiscal Agent for the Brotherhood. It has also functioned as the sales agent for the Foundation.

### III. EFFECTIVENESS OF DEPARTMENTAL COMMITTEES

A very wise individual once said, "Comparisons are odious." Nevertheless, we must make comparisons if we are to make any kind of an estimate of the effectiveness of human performance.

It is not the purpose of this report to single out for comment either specific individuals or individual groups. It is, however, within the scope of this report to attempt a comparison between three general levels of performance on the part of the Departmental Committees. This report elects to classify performance in the three following categories: unchallenged, unresponsive, and relatively effective. Let us consider these categories one by one:



1. Unchallenged performance. Some of the Departmental Committees simply have had very little to do. What little they have had to do has been done quite well. But, in the absence of much of any challenge, it is not possible to evaluate the effectiveness of performance.
2. Unresponsive performance. Other Departmental Committees, while encountering little in the way of specific challenges, still could have shown more initiative. They could have undertaken certain work and could have established certain liaisons which, at the very minimum, would have been highly educational to the Departmental Committee itself. The performance of these Committees could well be characterized as "unresponsive."
3. Relatively effective performance. Still other Committees have come up against the challenge of a considerable number of problems. For the most part, they have performed in a relatively effective manner. By thus responding to the challenge of problems, these Committees have grown in experience and have tended to surpass their colleagues in the attainment of administrative skills.

All-in-all, the effectiveness of the Departmental Committees is about what might be expected from a group of earnest amateurs, all of whom are working without compensation and in their spare time.

#### IV. LIAISONS ESTABLISHED WITH URANTIA FOUNDATION

While there is no organic connection between the Foundation and the Brotherhood, there are certain relationships of a functional nature that are obviously desirable. During this first triennial period, two such functional relationships were formally entered into with the Foundation:

1. Physical Custody of the Book. By joint action on the part of the Foundation and the Brotherhood, certain individuals were designated as "Joint Custodians of the Urantia Book Functioning on Behalf of Urantia Foundation and Urantia Brotherhood." This physical custody relates to Books not in the possession of the printer. These Joint Custodians of the Urantia Book have functioned very effectively from early October of 1955 to date.

2. Sales Agency for the Book. When the Brotherhood Corporation had been organized, it entered into a relationship with the Foundation whereby it serves as the active sales agency for the Book. Since the establishment of this relationship, all sales have been made through the Corporation and all profits from such sales accrue to the Brotherhood through the Corporation. (The Foundation is presently operating on a "breakeven basis" as concerns the sale of the Book.) It presently appears possible that the Foundation may, in the future, request the Brotherhood Corporation to act for it in the sales of still further publications.

#### V. DEVELOPMENT OF EFFICIENCY (AND LACK OF IT)

Quite a little space in this report should be devoted to a discussion of the development of organization efficiency -- and the lack of it. Perhaps this subject can best be discussed under four general headings:

1. The problem of the sincere amateur. Sincerity may well unlock the doors of the kingdom of heaven, but it is efficiency that gets things done down here on earth. There are two interesting proverbs that might be quoted at this point: "Many hands make light the work." and "Too many cooks spoil the broth." The first proverb usually proves true when the "many hands" are also skilled hands. The second proverb is all too often true when the "too many cooks" are unskilled amateurs. The volunteer worker is a most welcome individual -- if he will only take time to learn his job. Otherwise, he often costs more in time than he contributes to the venture.

2. The problem of the impatient professional. Certain individuals have been able to bring their personal skills and their vocational experience to bear on the problems of the Brotherhood. In this sense, they are "professionals" and stand in contrast to the "amateurs" we have been talking about. This bringing together of the professionals and the amateurs has been (and will continue to be) a somewhat trying experience for both. Each tends to frustrate the other. The amateur is often offended by what appears to be cock-sureness on the part of the professional; the professional all too often becomes impatient when he observes the fumbling approach of the amateur. The impatient professional is then quite apt to overstep propriety in the interests of getting something done. This action produces two results: The job gets done and the amateur's feelings get hurt. What is called for in this situation is a greater humility on the part of the amateur and a greater patience on the part of the professional. In time, the coercive education of experience will diminish the number of amateurs, will increase the number



of professionals, and will tend to minimize this problem. But this problem is inherent in a self-governing organization whose elected administrators will not always have professional competence to bring to their responsibilities.

3. Transitional-adjustment problems. Still other problems arise because this is the first triennial period in the history of the Brotherhood and the Brotherhood, itself, arose out of an older social group. This older social group had its own traditions, and such administrative traditions are considerably older than the Constitution of the Brotherhood. Now, the Brotherhood is a self-governing body, but the preceding social group was not. This means that the administrative customs of the older social group will be at considerable variance with the administrative procedures set forth in the Constitution of the Brotherhood. It is usually somewhat difficult for human beings to change long-established habits, and so, for a little while, we are bound to encounter transitional problems -- problems arising because of the conflict between the administrative customs long operating in a social group that was not self-governing and the administrative procedures set forth in the Constitution and By-laws of the Brotherhood, which is a self-governing social group. Time, in association with patience and tolerance, will ameliorate and eventually remove this problem.

4. Positional values in a system. Until the nine men on a baseball team really know where they are supposed to be in all expected situations, they just simply are not a team -- they do not know their positions on the playing field. The Papers express this idea as follows: "In aggregations parts are added; in systems parts are arranged. Systems are significant because of organization -- positional values. In a good system all factors are in ... position. In a bad system something is either missing or displaced -- deranged." (p. 1227, ¶9) Now, in theory, the Brotherhood is an organization -- a system. And the function of each administrator in the Brotherhood, in a sense, is his "positional value" within the system which is the organization of the Brotherhood. But, while in theory the Brotherhood is a system, in actuality we started out as a mere aggregation of people and each one of us has had to learn his "positional value" within the system. This "positional value" is defined by the Brotherhood Constitution and its supporting documents. When each one of us has learned to function in and from his defined position, then we will have a good system, a well-organized and efficiently administered Brotherhood. Until this lesson has been well-learned, the Brotherhood will be, at least in part, a "bad system" because one or more of us is out of position, "displaced -- deranged."



## VI. POSSIBLE CONSTITUTIONAL AMENDMENTS

The Brotherhood Constitution is non-amendable until after the convening of the first Triennial Delegate Assembly -- some six years from now. Nevertheless, it is the intent of this report to make record of certain suggestions which may possibly receive consideration at some future date. The following suggestions are accordingly recorded:

1. Term of office in a local society. The Constitution requires that the officers of a local society "...shall be elected annually ..." It would appear that this places a valueless restriction on the autonomy of a local society. It is recommended that this section be liberalized so that such officers may be elected for a term of one, two, or three years -- as the local society desires.
2. Geography and the General Council. As the Constitution is now worded, membership in the General Council is a prerequisite to holding office as an officer of the Brotherhood or as a chairman of a Departmental Committee. At the present time, there are five such officers and nine such chairmen; this adds up to a total of fourteen out of the thirty-six members of the General Council. In addition to this, the Constitution requires that one additional member of each Departmental Committee also be a member of the General Council. Since a Brotherhood officer may also be a member of a Departmental Committee, this provision could call for as few as four additional Councilors, or as many as nine. We have here a spread ranging from a low of fourteen-plus-four to a high of fourteen-plus-nine. In other words, at least eighteen, and as many as, twenty-three, members of the General Council are required to be active in the administration of the affairs of the Brotherhood. Now, as we are presently constituted, this requirement presents no pressing problem because we started out with General Councilors who were almost all resident in the Chicago area. But, what are we to do when the General Council is an elected council and when there are around a dozen societies in the Chicago area and more than a hundred societies that are situated elsewhere? We can hardly expect the Triennial Delegates to hand pick a General Council of Chicagoans. And, if they do not do this very thing, how are we to function? Already we have encountered a tendency for members of Departmental Committees to resign when they move away from Chicago. Suppose that even half of the General Council (eighteen members) are resident remote from Chicago, how is the Brotherhood to be administered? It is accordingly recommended that the prerequisite of Council membership be eliminated as concerns membership in, and chairmanship of, Departmental Committees. This would mean that only the five officers of the Brotherhood would have to be members of the General Council.



3. Term of office of Departmental Chairmen. Some consideration should be given to staggering the terms of office of the chairmen of the Departmental Committees so that all nine chairmen do not come up for election at the same time. As matters now stand, there could be a possible complete turnover of the personnel of the Executive Committee each six years. This does not make for good administrative continuity.

## VII. A BROTHERHOOD -- NOT A CHURCH OR A SECT

"What is the Urantia Brotherhood? Another sect?" This question has been put to the writer of this report more than once. To this question, a negative answer has always been given, "No, the Urantia Brotherhood is neither a church nor a sect. It is simply a social group which has a religious objective."

There is a real place in modern civilization for a group of religious people who are "... willing to completely divest themselves of all ecclesiastical authority and fully surrender all concept of spiritual sovereignty. God alone is spiritual sovereign." (p. 1487, ¶1) The modern world hardly needs another church, another sect. At the present time, we suffer from a plethora of churches and a multiplication of sects.

But, if we are not a church, how then do we differ from a church? If we can clearly see how we differ, then perchance we can maintain such differences. And, if we can maintain these differences, then we may be able to preserve our organization as a distinctive Brotherhood; we may be able to avoid a possible evolution in the direction of a church.

Well, right on the face of it, there are three main differences between the Brotherhood and a typical church: We claim no spiritual sovereignty; we claim no exclusive path to salvation; we claim no ecclesiastical authority. So long as we do not claim these things we can hardly become a church.

But, even if we are not a church, even if we never become a church, is it also true that we are not a sect? A Urantian could be a sectarian religionist; he could be a religionist who is primarily dedicated to the propagation of the Urantia Book. Would such a dedication, however, be a valid dedication -- in the light of what we all know? The writer submits that such a dedication is not valid as a primary dedication. Such an exaltation of a most worthy secondary dedication to primary status could well transform a religious Urantian into a sectarian Urantian -- a Urantian who has allowed the



importance of the Urantia Book to take precedence over the importance of God.

How then can we, as Urantians, avoid not only churchification but also sectarianization? The writer believes that both of these unfortunate developments can be avoided if we are careful in distinguishing between Means and Ends. This is another way of saying that we should be careful not to confuse our Secondary loyalties and our Primary loyalties. The writer would accordingly submit for the careful consideration of the Brotherhood the following philosophy of action:

1. God is the only true End. Our primary spiritual loyalty and dedication is to the Universal Father, and to Him alone. When we encounter some spiritually hungry brother, our first objective is to bring him closer to his spiritual Father. This we may attempt with, or without, the Book. All other things are secondary and subordinate to the acquisition of this one "pearl of great price" -- the realization of sonship with God.
2. The Urantia Book as a Means to the End. The Book itself is not an End -- it is a most important Means to an End. It is designed to bring God closer to man and to bring man closer to God. We may minister to our spiritually hungry brothers with or without the aid of the Urantia Book. But, if the Book ever becomes mandatory in our ministry, then have we truly become sectarian. Our primary objective, as Urantians, is the service of God, and the Book is an important Means to that great End. Here we should make a vital distinction between that which is value and that which has value.
3. The Urantia Brotherhood as a Means to the End. Neither is the Urantia Brotherhood, nor membership in it, a true End. The real function of the Brotherhood is also the function of a Means to accomplish a desired End. The structure of the Brotherhood is to the spiritual experiences of its members as the river banks are to a river; it is true that no river can be had without its banks -- but neither should the banks be confused with the flowing river. The Brotherhood is designed to promote the Book and the Book is designed to bring God and man closer to each other.

If we can clearly separate Means and Ends, if we can always subordinate Means to the true End, then we shall continue for a very long time as a real Brotherhood. And we shall avoid becoming merely another church or another sect in the world of the twentieth century -- a world which needs neither a new church nor a new sect.

### A PERSONAL POSTSCRIPT

It has been a real honor to have had the privilege of serving as the first chief administrative officer of the Urantia Brotherhood. I would like to extend my sincere thanks to my official and administrative associates of the past three years. We have all participated in the beginning of something which may play an increasing part in the promotion of peace on earth and good will among men. And may we never forget that this peace and this good will can come only as the fruit of man's spirit-born realization that he is truly a child of the Universal Father and that each one of his fellow men here on earth is also a child of that same Universal Father.

Annual Report of the Vice President  
to the Executive Committee and the  
General Council of Urantia Brotherhood

The Vice-President has performed  
the following duties during 1957.

1. Acted in place of the President  
as Chairman of the Executive  
Committee on several occasions.
2. Prepared the Quarterly  
Newsletter for publication.

Respectfully submitted,  
Warren H. Kulicke



1957 Report of the Secretary

TO THE EXECUTIVE COMMITTEE  
and  
THE GENERAL COUNCIL

The Secretary hasn't had a great deal of activity except to send out notices to the Councilors of the annual meeting of the General Council, and to take Minutes at this meeting.

Notices were also sent to the Secretaries of the four Urantia Societies reminding them to report on the number of members in each particular Society in 1957.

It has fallen to my lot to answer the telephone in the Urantia Brotherhood and Foundation office, and try to deal with problems as they arise in that quarter.

Respectfully submitted,

*Anna Rawson*

Secretary, Urantia Brotherhood

URANTIA BROTHERHOOD CORPORATION  
STATEMENT OF RECEIPTS AND DISBURSEMENTS  
For year ended December 31, 1957

During 1957 we received funds as follows:

Contributions:

For Expenses	\$ 5,794.00	
For Memorials	15.00	
For Index	80.00	
For Gift Books	<u>30.00</u>	
Total Contributions		\$ 5,919.00

From Urantia Societies:

For Tithes	\$ 42.79	
Application Fees for new Societies	<u>100.00</u>	
Total from Societies		142.79

Operation of Urantia Brotherhood School:

For Tuition	\$ 1,275.00	
Fees for Matriculation	343.00	
Sales of "Doctrine" Books	<u>755.40</u>	
		2,373.40

From Sales of Urantia Books

TOTAL RECEIPTS

4,924.50

\$13,359.69

During 1957 money was spent as follows:

For Expenses:

Shipping and Handling Costs	\$ 135.67	
Rent	3,950.00	
Telephone and Telegraph	144.58	
Stationary and Cost of Printing	567.21	
Cleaning and Decorating	168.87	
Duplicating Services (School, etc.)	1,444.25	
Flowers - Funeral	10.75	
Postage	126.43	
Office Supplies	307.96	
Typewriter Rental	33.00	
Collection Charges	.75	
Legal Expenses and Fees	<u>303.10</u>	
Total Expenses		\$ 7,192.57

For purchase of Urantia Books sold

528 at \$5.50; 37 unbound at \$3.50 3,033.50

Advanced to Treasurer of Urantia Brotherhood

School for use as Revolving Fund 100.00

TOTAL DISBURSEMENTS

\$10,326.07

Excess of Receipts over Disbursements

3,033.62

Bank Balance as of 12-31-56

8,391.80

Bank Balance as of 12-31-57

\$11,425.42

These funds are available for Corporation obligations, activities, and expenses, of which \$5,500.00 has been budgeted and approved for 1958 expenses of the various Committees and Officers.



ANNUAL REPORT OF THE SECRETARY-GENERAL  
TO THE EXECUTIVE COMMITTEE AND TO THE  
GENERAL COUNCIL OF URANTIA BROTHERHOOD

for the Year 1957

Our organization is gradually growing. We now have four local Urantia Societies. The Urantia Society of Glenview was granted Charter No. 3 and installed on May 24, 1957. The West Coast Urantia Society was installed on July 26, 1957, although Charter No. 2 had been granted them in October 1956. The First Urantia Society of Oklahoma was granted Charter No. 4 and installed on November 23, 1957.

There are a number of active study groups in the following places: Albany, N.Y., Springfield, Ill., Culver, Ind., Dhahran, Saudi Arabia, San Diego, Rancho Santa Fe, Evanston, Bensenville, Western Springs, Winnetka, and Chicago.

As far as mail and reactions to the book are concerned, there has been a slow but steady stream of inquiries about the book from strangers, and some interesting reactions, mostly favorable. The most violently unfavorable comments came from Pearl Buck. But there have been many favorable comments, mostly from ordinary people like ourselves, with no claims to fame. However, there have been two well-knowns who have become interested in the last year. One is Lew Ayres, who bought three extra books for friends, and the other is Dr. Earl L. Douglass, a retired Presbyterian minister, who writes a syndicated religious column for newspapers, and has written many books. Dr. Sprunger has stirred up Culver Military Academy, which has ordered about 20 books, and he is starting a second study group among the professors there.

I am still attending most of the committee meetings in order to be familiar with what they are all doing and to keep them working in the same general direction and not at cross purposes.

I have had much help in the routine part of my job from the people who are around the office all the time, namely, Christy, Leone, Anne, and Mrs. Kellogg, and I want to thank them publicly for their assistance.

*Marian Rowley*  
Secretary-General

Marian Rowley

General Council  
file  
Reports

CUSTODIANS OF URANTIA BOOK  
FUNCTIONING JOINTLY FOR URANTIA FOUNDATION, URANTIA BROTHERHOOD  
AND URANTIA BROTHERHOOD CORPORATION

Report for Period: January 1, 1957, to Dec. 31, 1957

TO: GENERAL COUNCIL

CC Treasurer, Urantia Foundation  
Treasurer, Urantia Brotherhood  
Treasurer, Urantia Brotherhood Corporation

1957

Jan 1	Inventory at 533 Diversey Parkway Chicago, Illinois	456	
June 30	Received from Donnelley's, Crawfordsville, Indiana	<u>500</u>	956

Books released during 1957

Cash Sales for U. B. Corporation	565	
Delivered to purchasers paid for previously and by request on Form 10 Special Gift List	<u>29</u>	<u>594</u>

Dec. 31	Number of Books at 533 Diversey	362
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Memo:	1955 Books released	1695	Books remaining in Special Gift (Form 10)	69
	1956 Books released	639	Books donated to U. Brotherhood for gifts	<u>13</u>
	1957 Books released	<u>594</u>		
		2928		82

Respectfully submitted:

Marian T. Rowley  
Marian T. Rowley, Joint Custodian

Leone M. Sadler  
Leone M. Sadler, Joint Custodian

Dated December 31, 1957



71702

URANTIA BROTHERHOOD  
PUBLICATIONS COMMITTEE

1937 Annual Report

To The General Council  
Urantic Brotherhood

Publications Committee reports the following activities for the year 1937

One formal meeting was held during the year on September 18, 1937. At this meeting Donna Rowley was appointed <sup>secretary</sup> ~~chairman~~, and rules of procedure were adopted for the conduct of future meetings.

The Quarterly News Letter from the Executive Committee to the General Council and other interested individuals was duplicated and mailed to those concerned.

No other problems were referred to this Committee.

Respectfully submitted:

*Leone M. Sadler*  
Leone M. Sadler, Chairman.

Dated Dec. 31, 1937